



# Higher operating profit and good orders received

"Major improvement in the Industry business area and stability in other business areas made this a good quarter for NCC."

Tomas Carlsson, President and CEO of NCC

- · Stable orders received in the quarter with good increase in Infrastructure and Industry
- Higher net sales during the quarter, in line with the first six months of the preceding year
- Operating profit increased 24 percent for the quarter compared to the same quarter last year
- Cash flow was seasonally negative but better year-on-year, mainly the result of lower investments in ongoing property projects

### Second quarter of 2024

- Orders received amounted to SEK 14,664 M (14,691)
- Net sales totaled SEK 15,448 M (14,854)
- Operating profit amounted to SEK 623 M (503)
- Profit after financial items totaled SEK 589 M (493)
- Profit after tax was SEK 472 M (407)
- Earnings per share after dilution amounted to SEK 4.83 (4.17)

### First half-year of 2024

- Orders received amounted to SEK 28,016 M (30,979)
- Net sales totaled SEK 27,009 M (27,319)
- Operating profit amounted to SEK 523 M (655)
- Profit after financial items totaled SEK 473 M (678)
- Profit after tax was SEK 379 M (560)
- Earnings per share after dilution amounted to SEK 3.88 (5.73)

|   | Q2     |        | Jan    | -Jun   | R12 Jul-Jun | Jan-Dec |
|---|--------|--------|--------|--------|-------------|---------|
| SEK M                                     | 2024   | 2023   | 2024   | 2023   | 2023/2024   | 2023    |
| Orders received                           | 14,664 | 14,691 | 28,016 | 30,979 | 53,856      | 56,819  |
| Order backlog                             | 54,956 | 59,359 | 54,956 | 59,359 | 54,956      | 53,422  |
| Net sales                                 | 15,448 | 14,854 | 27,009 | 27,319 | 56,623      | 56,932  |
| Operating profit/loss                     | 623    | 503    | 523    | 655    | 1,670       | 1,802   |
| Operating margin, %                       | 4.0    | 3.4    | 1.9    | 2.4    | 2.9         | 3.2     |
| Profit/loss after financial items         | 589    | 493    | 473    | 678    | 1,598       | 1,803   |
| Net profit/loss for the period            | 472    | 407    | 379    | 560    | 1,392       | 1,573   |
| Profit/loss per share after dilution, SEK | 4.83   | 4.17   | 3.88   | 5.73   | 14.26       | 16.11   |
| Cash flow from operating activities       | -289   | -1,009 | -98    | -818   | 1,528       | 807     |
| Cash flow before financing                | -383   | -1,274 | -341   | -1,255 | 1,275       | 361     |
| Net cash +/Net debt -                     | -5,215 | -4,472 | -5,215 | -4,472 | -5,215      | -4,310  |

For definitions of key figures, see ncc.com/investor-relations/ncc-share/financial-definitions/

# **CEO Tomas Carlsson comments**

The second quarter was favorable for NCC, driven by a major improvement in the Industry business area and stability in the rest of our operations. The construction market is good in many important segments. The market for property transactions remains weak with low activity. The positive indications of lower interest rates have not yet generated any real impact here.

The Infrastructure business area is fundamentally stable and continues to make small but steady steps forward every quarter.

Building Nordics maintained a strong order backlog and we are satisfied with seeing improvements of the results in the business area. Norway and Finland improved, and Denmark continued to perform well.

Building Sweden has shifted focus to the public market. The largest orders during the quarter were a train depot, the start-up of a prison building and the refurbishment of premises for a government agency. We are adapting to the market and exercising patience and discipline when choosing projects.

The new business area, Green Industry Transformation, has signed a long-term strategic collaboration agreement with LKAB for the expansion of sponge-iron production in the Swedish Ore Fields. This is promising, and preliminary works have commenced.

The Industry business area delivered the biggest improvement for the quarter. Conscious pricing and the right choice of projects yielded results – higher volumes, orders received and sales, and sharply improved operating profit. There was a good start to the season in all markets, and in both asphalt and stone materials operations.

The property transaction market remains cautious. We did not sell or start any projects during the quarter. While lower interest rates and more positive outlooks are obviously good, we have still not seen any significant impact on the market. We are working actively to prepare both sales and potential new projects for when the time is right.



The construction market in general is characterized by several strongly positive drivers: industrial investments in the green transition; major investment initiatives from Nordic governments due to various factors, including the need for an energy transition and the changed security situation; a major need to refurbish both housing and other buildings. Huge refurbishment debts and expansion and a need to expand the road, water and electricity networks.

At the same time, patience is required in other segments. Activity is still very low when it comes to starting up new residential and office projects. It will take time before a new economic reality has settled. But that is less important for NCC. We operate in markets with favorable demand, and we are good at refocusing our operations. This quarter is proof of that. Activity in the property market is required to achieve our financial target for earnings per share. Moreover, other business areas need to increase their share of the profit and we are on the path to achieving this.

We are sticking to our principles of operational discipline and our focus on having leading expertise to execute complex construction projects for our customers, in addition to building specialist expertise in relevant fields. This is generating clear results.

Tomas Carlsson, President and CEO Solna, July 16, 2024

# Group performance

### Market

In the main, NCC is impacted by the general economic situation and the GDP trend. Cost increases, high interest rates and uncertainty about future economic development have a dampening effect on the market. High interest rates also affect interest in investing in new properties. There is significant uncertainty concerning future economic developments despite signals indicating a stabilization.

At the same time, the long-term market conditions for contracting operations, property development and industrial operations in the Nordic region remain positive. There are plans for large industrial investments in parts of Sweden. There is an underlying demand for public buildings, such as schools, prisons, hospitals and retirement homes. However, the economic situation in municipalities and regions could reduce or delay demand in some cases.

Urban expansion and the emergence of new growth regions are driving initiatives for infrastructure in city areas, including roads, public transport, water and wastewater, and energy solutions. In general, the market for renovation and refurbishment is also healthy. There is also an underlying need for residential units, although the economic situation is currently having a sharply negative impact on this market.

The countries in which NCC has infrastructure operations have ambitious plans and investment initiatives in renewal, refurbishment and maintenance of national and regional infrastructure. Demand for asphalt and stone materials is driven by investments in infrastructure and maintenance, as well as general construction and, to some extent, the economic situation of public customers.

### Net sales and earnings

Net sales totaled SEK 15,448 M (14,854) in the second quarter and SEK 27,009 M (27,319) for the January-June period. Net sales improved in Industry but declined slightly in other business areas during the first half-year. In the January-June period, exchange rate effects had an impact of SEK -2 M (523) on net sales.

Operating profit amounted to SEK 623 M (503) in the second quarter and to SEK 523 M (655) for the January-June period. The higher operating profit during the quarter was mainly attributable to an improvement in Industry. Property Development also had higher year-on-year operating profit during the quarter, while others remained at the same level. The positive trend in Industry was attributable to both stone and asphalt operations. In Property Development, increased rental revenues and a minor supplementary purchase consideration from a project previously recognized in profit contributed to the higher operating profit. In the January-June period, operating profit improved in Building Nordics, Industry and Infrastructure.

The operating margin for the quarter was higher year-on-year but lower in the January-June period due to lower operating result from Property Development. On a rolling twelve-month basis, NCC had an operating margin of 2.9 (3.0) percent.

Net financial items amounted to SEK -34 M (-10) in the second quarter, and to SEK -50 M (23) for the January-June period. Higher corporate net debt and higher interest rates as well as lower capitalized interest in Property Development had a negative impact.

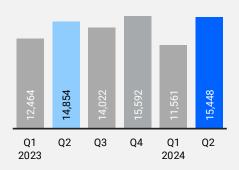
Orders received, Jan-Jun, SEK M

28,016

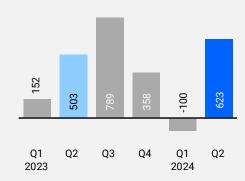
Net sales, Jan-Jun SEK M

27,009

Net sales, SEK M



### Operating profit, SEK M



#### Effective tax

The effective tax rate for the Group amounted to 20 percent (18). During the January-June period, one tax-free property sale was completed. In 2023, one major tax-free property sale was completed, as well as one sale of land.

### **Cash flow**

Cash flow before financing amounted to SEK -383 M (-1,274) for the quarter, and to -341 (-1,255) for the January-June period. Improved cash flow from accounts receivable and payable, and lower investments in property projects, were the main reasons for the quarter. For the January-June period, the improved cash flow was essentially due to lower investments in property projects. A small property project, Arendal Albatross in Sweden, was recognized in profit during the January-June period. In the previous year, one office project and one sale of land with development rights were recognized in profit. Investments in tangible fixed assets also decreased in Industry during both the quarter and the period.

At the end of the period, total cash and cash equivalents amounted to SEK 1,549 M (877).

#### **Debt and total assets**

At June 30, the Group's net debt amounted to SEK -5,215 M (-4,472). The change was largely due to an increase in pension debt.

Corporate net debt, meaning net debt excluding pension debt and lease liabilities, amounted to SEK -3,409 M (-3,377).

The Group's total assets at June 30 amounted to SEK 34,463 M (33,458). It was primarily completed projects in Property Development and cash and cash equivalents that increased. Interest-bearing liabilities, accounts payable and pension debt were also higher.

The average maturity of interest-bearing liabilities, excluding pension debt and lease liabilities, was 21 months (18) at the end of the quarter. At June 30, 2024, NCC's unutilized committed lines of credit totaled SEK 5.4 billion (4.5), with an average remaining maturity of 22 months (25).

### Capital employed

At June 30, capital employed amounted to SEK 14,267 M (13,612). The increase was mainly due to investments in property projects. The return on capital employed was 13 percent (14).

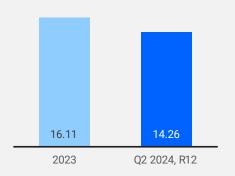
The return on equity was 19 percent (20).

### Financial targets and dividend policy

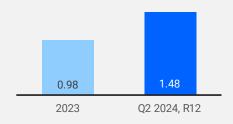
NCC has two financial targets: earnings per share and net debt in relation to EBITDA. The target is for earnings per share in the short to medium term to be a minimum of SEK 16. On a rolling 12-month basis, earnings per share amounted to SEK 14.26 after the second quarter. The target for corporate net debt is that it is to be less than 2.5 times EBITDA. After the second quarter of 2024, corporate net debt amounted to 1.48 times EBITDA on a rolling twelve-month basis.

NCC's dividend policy states that approximately 60 percent of after-tax profit for the year is to be distributed to shareholders. For 2023, NCC's Annual General Meeting resolved in favor of a dividend of SEK 8 per share, corresponding to 50 percent of after-tax profit for the year. The dividend will be paid on two occasions. The record date for the first payment of SEK 4 per share was April 11, 2024, with disbursement on April 16, 2024. For the second payment of SEK 4 per share, the record date is November 7, 2024, with payment occurring on November 12, 2024.









This refers to corporate net debt, that is, net debt excluding pension debt and lease liability. EBITDA refers to operating profit according to the income statement, with reversal of depreciation and impairment losses according to Note 2 and 3, excluding depreciation/amortization of right-of-use assets

### Health and safety targets

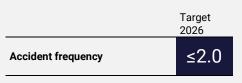
Health and safety is a high priority area in NCC and a prioritized area in the Group's sustainability framework. All levels of the Group are focused on reducing the total number of accidents as well as completely avoiding accidents and incidents that lead to or could lead to serious injury or fatalities. A Group-wide target has been set for the accident frequency rate for accidents that lead to more than four days of absence per million worked hours (LTIF4) for the Group's own employees. The target is to achieve 2.0 in 2026 with annual interim targets.

On a rolling twelve-month basis, the accident frequency rate is now at the same level as for full-year 2023, LTIF 4.0, which is an improvement compared with the preceding quarter.

In May, NCC held its annual Health & Safety Week, where all operations plan activities that highlight and contribute to increased safety and better health.

### Climate and energy targets

NCC reports climate data at six-monthly intervals in interim reports for the first and third quarters. The table on the right shows the change in emission intensity in own operations, Scopes 1 and 2, at year-end 2023/2024. For more details, refer to NCC's Annual Report.



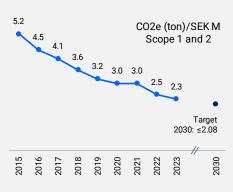


Accident frequency: Worksite accidents resulting in more than four days of absence per one million hours worked.

Target 2030

#### **Emission intensity**

≤2.08



The figures for the base year were recalculated due to the divestment of Asphalt Finland, in accordance with the Greenhouse Gas Protocol Corporate Standard.

Earlier, the following values were reported:

| 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|------|------|------|------|------|------|------|
| 5.9  | 5.0  | 4.8  | 4.0  | 3.7  | 3.4  | 3.5  |

# Order status

### Orders received and order backlog

Orders received in the second quarter amounted to SEK 14,664 M (14,691), in line with the year-earlier period. Infrastructure registered more major projects during the quarter. The lower orders received in Building Nordics in the quarter was mainly driven by the Norwegian operations. Orders received in Building Sweden were also lower year-on-year. Industry reported higher orders received, driven by asphalt operations.

For the first half-year, orders received totaled SEK 28,016 M (30,979). Orders received increased in Infrastructure and Industry, but decreased in Building Nordics and Building Sweden. The higher orders received in Infrastructure was due to more major projects being registered among orders for the January-June period. The higher orders received in Industry was driven by asphalt operations. The lower orders received in Building Nordics was attributable to the Norwegian and Danish operations. In Building Sweden, orders received were also lower year-on-year.

Changes in exchange rates impacted orders received by SEK -18 M (528).

The Group's order backlog amounted to SEK 54,956 M (59,359) at the end of the quarter. The order backlog decreased in Building Nordics and Building Sweden but increased in Infrastructure.

Changes in exchange rates impacted the order backlog by SEK 546 M (870).

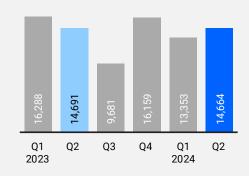
### Orders received per business area

|                            | Q2     |        | Jan-Jun |        | R12 Jul-Jun | Jan-Dec |
|----------------------------|--------|--------|---------|--------|-------------|---------|
| SEK M                      | 2024   | 2023   | 2024    | 2023   | 2023/2024   | 2023    |
| NCC Infrastructure         | 4,638  | 3,522  | 9,640   | 8,139  | 18,208      | 16,707  |
| NCC Building Nordics       | 3,824  | 4,731  | 5,641   | 9,829  | 12,466      | 16,654  |
| NCC Building Sweden        | 2,620  | 3,543  | 5,263   | 6,942  | 10,982      | 12,661  |
| NCC Industry               | 3,778  | 3,089  | 7,796   | 6,396  | 12,859      | 11,459  |
| NCC Other and eliminations | -196   | -194   | -323    | -326   | -660        | -662    |
| Total orders received NCC  | 14,664 | 14,691 | 28,016  | 30,979 | 53,856      | 56,819  |

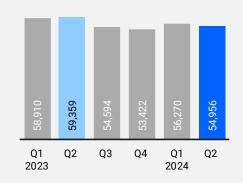
Examples of orders and contracts during the second quarter of 2024. A list of orders valued at more than SEK 150 M and announced via press releases during the quarter is available at ncc.com/ir.

- Building Sweden is to construct a new train maintenance depot at Hagalund in Solna. The order value is approximately SEK 920 M
- In Denmark, Building Nordics will refurbish 400 apartments in Sönderpark, Ringsted (order value SEK 500 M) and 210 apartments at Mindeparken in Herning (order value SEK 350 M)
- In Finland, Building Nordics will refurbish the District Court in Tikkurila, Vantaa. The order value is SEK 460 M
- Building Nordics is constructing a new swim center at the Elmo Sports Park in Vantaa, Finland. The order value is approximately SEK 460 M
- Infrastructure has been contracted by the Norwegian Defence Estates Agency (NDEA) to build a submarine dock at the Haakonsvern Naval Base in Bergen, Norway. The order value is approximately SEK 440 M
- Industry has signed several orders concerning its asphalt operations. These include an asphalt contract for more than SEK 380 M in Norway and an order for a freeway expansion around Aarhus, Denmark
- Building Sweden is constructing 219 rental apartments in Skellefteå. The order value is approximately SEK 320 M
- Building Sweden's contract for the Mariestad correctional facility is going into production and is estimated to comprise contracts for approximately SEK 250 M in addition to the previously announced figure of SEK 900 M
- Infrastructure is to construct decking and ventilation towers for the Göta Tunnel in Gothenburg, Sweden. The order value is approx. SEK 175 M

### Orders received, SEK M



### Order backlog, SEK M



# NCC Infrastructure

### Orders received and order backlog

Orders received amounted to SEK 4,638 M (3,522) in the second quarter and to SEK 9,640 M (8,139) for the January-June period. The higher orders received during the quarter was attributable to Sweden and Norway, where more major projects were registered during the period compared with the year-earlier period. The Roads and Railways segments combined accounted for 40 percent of orders received during the first half-year and increased most. Energy & Water Treatment was largest with just over one quarter of the volume.

The order backlog was higher year-on-year and amounted to SEK 17,263 M (16,921).

### Net sales and earnings

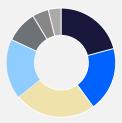
Net sales totaled SEK 4,740 M (4,602) in the second quarter and SEK 8,430 M (8,536) for the January-June period. Energy & Water Treatment and Railways were the largest segments, accounting for approximately 30 percent of net sales each during the January-June period.

Operating profit amounted to SEK 145 M (140) in the second quarter and to SEK 213 M (208) for the January-June period.

|   | Q2     |        | Jan-   | -Jun   | R12 Jul-Jun | Jan-Dec |
|---|--------|--------|--------|--------|-------------|---------|
| SEK M                                   | 2024   | 2023   | 2024   | 2023   | 2023/2024   | 2023    |
| Orders received                         | 4,638  | 3,522  | 9,640  | 8,139  | 18,208      | 16,707  |
| Order backlog                           | 17,263 | 16,921 | 17,263 | 16,921 | 17,263      | 16,074  |
| Net sales                               | 4,740  | 4,602  | 8,430  | 8,536  | 17,561      | 17,667  |
| Operating profit/loss                   | 145    | 140    | 213    | 208    | 728         | 723     |
| Operating profit/loss excl Bergnäset *  | 145    | 140    | 213    | 208    | 553         | 548     |
| Operating margin, %                     | 3.1    | 3.0    | 2.5    | 2.4    | 4.1         | 4.1     |
| Operating margin excl<br>Bergnäset, % * | 3.1    | 3.0    | 2.5    | 2.4    | 3.1         | 3.1     |

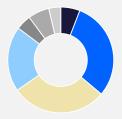
<sup>\*</sup> Refers to operating profit adjusted for the positive impact from the sale of Bergnäset

#### Orders received Jan-Jun



- Roads 21 (7)%
- Railways 19 (4)%
- Energy & Water Treatment 24 (44)%
- Groundworks 18 (26)%
- Industry 9 (2)%
- Foundation engineering 5 (6)%
- = Other 4 (11)%

#### Net sales Jan-Jun



- Roads 6 (11)%
- Railways 30 (21)%
- Energy & Water Treatment 29 (24)%
- Groundworks 20 (24)%
- Industry 5 (5)%
- Foundation engineering 6 (9)%
- Other 4 (6)%

#### Net sales Jan-Jun



- Sweden 71 (75)%
- Denmark 16 (12)%
- Norway 13 (13)%

### Share of net sales Jan-Jun

# **NCC Building Nordics**

### Orders received and order backlog

Orders received amounted to SEK 3,824 M (4,731) in the second quarter and to SEK 5,641 M (9,829) for the January-June period. The lower orders received in the quarter was mainly attributable to Norway. In the January-June period lower orders received was primarily attributable to Denmark, which registered two large projects in the preceding year. Orders received also declined in Norway due to fewer major projects. Orders received increased in Finland from a low level. Public Buildings and Refurbishment/Conversion each accounted for about one-third of total orders received. The increase in Refurbishment/Conversion was due to three new major projects in the January-June period. The proportion of Other, which includes hotels and industrial buildings, was lower than in the year-earlier period as a major hotel order in Aarhus was recognized in the comparative period. Residential and Offices remained weak segments.

The order backlog was lower than in the preceding year and amounted to SEK 17,951 M (20,306).

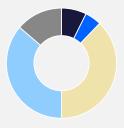
### Net sales and earnings

Net sales totaled SEK 3,582 M (3,756) in the second quarter and SEK 6,813 M (7,259) for the January-June period. The slight decrease in net sales was mainly due to Finland, where the market situation is challenging, and the organization has been adjusted to this. Public Buildings accounted for just over one-third of net sales.

Operating profit increased to SEK 100 M (94) during the quarter and to SEK 138 M (112) for the January-June period. The higher operating profit was mainly attributable to increased profitability in both Finland and Norway. Denmark continued to report strong operating profit.

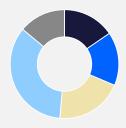
|                       | Q2     |        | Jan-   | Jun    | R12 Jul-Jun | Jan-Dec |
|-----------------------|--------|--------|--------|--------|-------------|---------|
| SEK M                 | 2024   | 2023   | 2024   | 2023   | 2023/2024   | 2023    |
| Orders received       | 3,824  | 4,731  | 5,641  | 9,829  | 12,466      | 16,654  |
| Order backlog         | 17,951 | 20,306 | 17,951 | 20,306 | 17,951      | 18,684  |
| Net sales             | 3,582  | 3,756  | 6,813  | 7,259  | 14,168      | 14,615  |
| Operating profit/loss | 100    | 94     | 138    | 112    | 370         | 343     |
| Operating margin, %   | 2.8    | 2.5    | 2.0    | 1.5    | 2.6         | 2.3     |

#### Orders received Jan-Jun



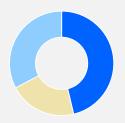
- Offices 7 (2)%
- Residential 5 (7)%
- Refurbishment/Conversion 38 (13)%
- Public Buildings 36 (49)%
- Other 14 (29)%

#### Net sales Jan-Jun



- Offices 15 (17)%
- Residential 16 (24)%
- Refurbishment/Conversion 20 (21)%
- Public Buildings 35 (30)%
- Other 14 (8)%

### Net sales Jan-Jun



- Denmark 46 (48)%
- Norway 21 (16)%
- Finland 33 (36)%

Share of net sales Jan-Jun

# NCC Building Sweden

### Orders received and order backlog

Orders received amounted to SEK 2,620 M (3,543) in the second quarter and to SEK 5,263 M (6,942) for the January-June period. Orders received for Offices and Residential continued to decline due to the prevailing market situation. Public Buildings accounted for the highest share of orders received. The increase in the Other segment was due to several industrial projects, including a new train maintenance depot in Solna in the second quarter, and accounted for one quarter of total orders received. The orders received are impacted by the current market situation where tender processes take somewhat longer and where NCC has high discipline in choosing the right projects.

The order backlog was lower year-on-year but still in line with net sales for one year and amounted to SEK 14,954 M (18,295) at the end of the quarter.

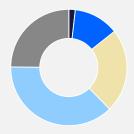
### Net sales and earnings

Net sales were slightly lower and amounted to SEK 3,653 M (3,743) in the second quarter and SEK 7,062 M (7,234) for the January-June period. Public Buildings and Residential accounted for the highest shares of total net sales.

Operating profit was in line with the preceding year and amounted to SEK 71 M (73) in the second quarter and to SEK 127 M (133) for the January-June period.

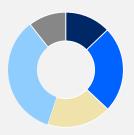
|                       | Q2     |        | Jan-   | Jun    | R12 Jul-Jun | Jan-Dec |
|-----------------------|--------|--------|--------|--------|-------------|---------|
| SEK M                 | 2024   | 2023   | 2024   | 2023   | 2023/2024   | 2023    |
| Orders received       | 2,620  | 3,543  | 5,263  | 6,942  | 10,982      | 12,661  |
| Order backlog         | 14,954 | 18,295 | 14,954 | 18,295 | 14,954      | 16,753  |
| Net sales             | 3,653  | 3,743  | 7,062  | 7,234  | 14,303      | 14,475  |
| Operating profit/loss | 71     | 73     | 127    | 133    | 266         | 272     |
| Operating margin, %   | 2.0    | 2.0    | 1.8    | 1.8    | 1.9         | 1.9     |

#### Orders received Jan-Jun



- Offices 2 (6)%
- Residential 13 (18)%
- Refurbishment/Conversion 23 (24)%
- Public Buildings 37 (44)%
- Other 25 (8)%

#### Net sales Jan-Jun



- Offices 13 (16)%
- Residential 24 (28)%
- Refurbishment/Conversion 18 (17)%
- Public Buildings 34 (28)%
- Other 11 (11)%

Share of net sales Jan-Jun

# **NCC Industry**

### Orders received

Orders received amounted to SEK 3,778 M (3,089) in the second quarter and to SEK 7,796 M (6,396) for the January-June period. The higher orders received was mainly attributable to asphalt operations.

### Net sales and earnings

Net sales increased year-on-year to SEK 3,910 M (3,471) in the second quarter and to SEK 4,925 M (4,529) for the January-June period. The higher net sales during the January-June period were attributable to a strong start to the season in asphalt operations but also in stone materials operations, driven by higher prices and increased volume.

Operating profit amounted to SEK 368 M (281) in the second quarter and to SEK 55 M (20) for the January-June period. Asphalt operations made the biggest contribution to the quarter. Stone materials operations also made a positive contribution. Operating profit in the January-June period also increased year-on-year, primarily driven by stone materials operations and lower expenses.

### Operating capital employed

Operating capital employed was lower year-on-year due to a higher share of non-interest-bearing liabilities.

|  | Q2    |       | Jan    | -Jun   | R12 Jul-Jun | Jan-Dec |
|--|-------|-------|--------|--------|-------------|---------|
| SEK M  | 2024  | 2023  | 2024   | 2023   | 2023/2024   | 2023    |
| Orders received                                      | 3,778 | 3,089 | 7,796  | 6,396  | 12,859      | 11,459  |
| Net sales  | 3,910 | 3,471 | 4,925  | 4,529  | 11,881      | 11,485  |
| Operating profit/loss                                | 368   | 281   | 55     | 20     | 435         | 400     |
| Operating margin, %                                  | 9.4   | 8.1   | 1.1    | 0.5    | 3.7         | 3.5     |
| Operating capital employed <sup>1</sup>              | 4,855 | 5,378 | 4,855  | 5,378  | 4,855       | 4,090   |
| Stone thousand tonnes, sold volume                   | 7,143 | 7,004 | 12,569 | 12,833 | 25,346      | 25,610  |
| Asphalt thousand tonnes, sold volume                 | 1,748 | 1,531 | 1,921  | 1,719  | 4,859       | 4,657   |
| Return on operating capital employed, % <sup>1</sup> | -     | -     | 9.7    | 2.0    | 9.7         | 8.9     |

1) See definition at NCC:s website, ncc.com/investor-relations/ncc-share/financial-definitions/

#### Orders received Jan-Jun



- Asphalt and paving 80 (75)%
- Stone materials 20 (25)%

#### Net sales Jan-Jun



- Asphalt and paving 69 (66)%
- Stone materials 31 (34)%

#### Net sales Jan-Jun



- Sweden 53 (53)%
- Denmark 25 (25)%
- Norway 20 (19)%
- Finland 2 (3)%

Share of net sales Jan-Jun

# NCC Property Development

### Net sales and earnings

Net sales totaled SEK 124 M (61) in the second quarter and SEK 761 M (1,208) for the January-June period.

Operating profit amounted to SEK 30 M (-37) in the second quarter and to SEK 118 M (219) for the January-June period. No projects were recognized in profit during the quarter. In the January-June period, one logistics project, Arendal Albatross in Sweden, was recognized in profit. Higher rental revenues from several projects in Sweden made a positive contribution to earnings during the quarter. In addition, a minor supplementary purchase consideration was received for the Kontorværket 1 project in Denmark when a certification was obtained. The preceding year included earnings from the recognition of one large project in profit, Kontorværket 1 in Denmark, and one sale of land with development rights in Sweden (Järva krog).

### **Property projects**

No projects were started during the period. Last year, one project was started in Sweden, Park Central.

Letting amounted to 13,700 square meters (13,300) for the first half-year, including 3,300 square meters (4,700) in the second quarter. During the first half-year, a total of 11 new leases (18) were signed in Sweden and Finland, of which 4 (7) were signed in the second quarter.

At the end of the second quarter, 10 projects (11) were either ongoing or completed but not yet recognized in profit. Costs incurred in all projects amounted to SEK 9.4 billion (8.2), corresponding to a total completion rate of 82 percent (70). The completion rate for ongoing projects was 59 percent (52). The total letting rate during the quarter was 72 percent (58). Operating net amounted to SEK 61 M (37) in the second quarter, and to SEK 124 M (67) for the first half-year.

### Operating capital employed

Operating capital employed increased and amounted to SEK 9,926 M (8,787) at the end of the quarter. The increase was attributable to investments in ongoing projects and projects started in the preceding year.

|   | Q2    |       | Jan-  | -Jun  | R12 Jul-Jun | Jan-Dec |
|---|-------|-------|-------|-------|-------------|---------|
| SEK M                                     | 2024  | 2023  | 2024  | 2023  | 2023/2024   | 2023    |
| Net sales                                 | 124   | 61    | 761   | 1,208 | 930         | 1,376   |
| Operating profit/loss                     | 30    | -37   | 118   | 219   | 141         | 243     |
| Operating margin, %                       | 24.3  | -59.6 | 15.4  | 18.2  | 15.2        | 17.7    |
| Operating capital employed <sup>1</sup>   | 9,926 | 8,787 | 9,926 | 8,787 | 9,926       | 9,592   |
| Return on operating capital employed, % 1 | -     | -     | 1.5   | 8.4   | 1.5         | 2.8     |

1) See definition at NCC:s website, ncc.com/investor-relations/ncc-share/financial-definitions/

#### Net sales Jan-Jun



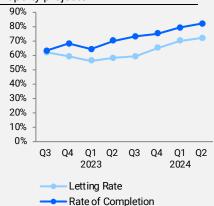
- Sweden 92 (24)%
- Denmark 4 (76)%
- Finland 4 (0)%

### Letting 1



1) Total letting also includes previously sold and profitrecognized property projects where NCC works with letting.

### Property projects



Share of net sales Jan-Jun

# **NCC Property Development**

Property development projects as of 2024-06-30

Ongoing Property development projects<sup>1</sup>

| Project                   | Туре   | Location   | Sold, estimated recognition in profit | Completion ratio, % | Lettable area<br>sqm | Letting ratio, %4 |
|---------------------------|--------|------------|---------------------------------------|---------------------|----------------------|-------------------|
| MIMO <sup>2</sup>         | Office | Gothenburg | Q4 2024                               | 83                  | 31,300               | 71                |
| Flow Hyllie               | Office | Malmö      |                                       | 74                  | 10,200               | 55                |
| Habitat 7                 | Office | Gothenburg |                                       | 66                  | 7,800                | 36                |
| Park Central <sup>3</sup> | Office | Gothenburg | Q2 2027                               | 20                  | 15,200               | 15                |
| Total Sweden              |        |            |                                       | 59                  | 64,500               | 51                |
| Total                     |        |            |                                       | 59                  | 64,500               | 51                |

### **Completed Property development projects**

| Project       | Туре   | Location   | Sold, estimated recognition in profit | Lettable area | Letting<br>ratio, %⁴ |
|---------------|--------|------------|---------------------------------------|---------------|----------------------|
|               | туре   | Location   | recognition in profit                 | sqm           | 14110, 76            |
| We Land       | Office | Helsinki   |                                       | 20,800        | 84                   |
| Kulma21       | Office | Helsinki   |                                       | 7,700         | 100                  |
| Total Finland |        |            |                                       | 28,500        | 89                   |
| Nova          | Office | Solna      |                                       | 9,800         | 33                   |
| Bromma Blocks | Office | Stockholm  |                                       | 52,400        | 79                   |
| Våghuset      | Office | Gothenburg |                                       | 10,900        | 99                   |
| Brick Studios | Office | Gothenburg |                                       | 16,100        | 97                   |
| Total Sweden  |        |            |                                       | 89,200        | 79                   |
| Total         |        |            |                                       | 117,700       | 82                   |

- 1) The tables refers to ongoing and completed property projects that have not yet been recognized as revenue. In addition to these projects, NCC also focuses on rental (rental guarantees / additional purchase) in five previously sold and revenue recognized property projects, which corresponds to a maximum of approximately SEK 9 M in potential positive earnings effect.
- 2) NCC announced in Q2 2017 that Platzer had an option to acquire the property in Mölndal when the project is completed. During Q3 2021, Platzer chose to realize the option and the parties have signed a sales agreement. The sale is conditioned by a letting ratio of 80 percent or more
- 3) The project covers approximately a total of 40,000 square meters and lettable area of approximateley 30,400 square meters. The project is carried out together with Jernhusen, a Swedish state-owned property company. In december 2021 an agreement was enetered to jointly develop Park Central in joint venture through a jointly owned company. NCC has acquired 50 procent of the property-owning company from Jernhusen that will repurhase the part when the property is completed and some critera is fulfilled. The data in the table refers to NCCs share of the project.
- 4) The proportion of expected rental income represented by signed leases (also known as the economic occupancy rate).



# Other operations

### **NCC Green Industry Transformation**

The Green Industry Transformation business area was formed on January 1, 2024. The business area will build up contracting operations focused on large projects driven by the green industrial transition and that require specialist expertise and resources.

During the quarter, the business area signed a long-term strategic partnering agreement with LKAB for construction projects in the Swedish Ore Fields. Joint planning has already commenced.

### Other and eliminations

|  | Q2   |      | Jan  | -Jun | R12 Jul-Jun | Jan-Dec |
|--|------|------|------|------|-------------|---------|
| SEK M  | 2024 | 2023 | 2024 | 2023 | 2023/2024   | 2023    |
| NCC's Group function and business<br>area NCC Green Industry<br>Transformation | -122 | -88  | -227 | -160 | -383        | -315    |
| Eliminations of internal profits   | -11  | -18  | 6    | 5    | -17         | -18     |
| Pensions defined-benifit obligations   | 50   | 57   | 101  | 114  | 176         | 190     |
| Other adjustments and eliminations   | -9   | 1    | -6   | 4    | -46         | -35     |
| Operating profit/loss  | -91  | -49  | -127 | -37  | -270        | -179    |

Operating profit for Other and eliminations was lower year-on-year for both the quarter and the January-June period.

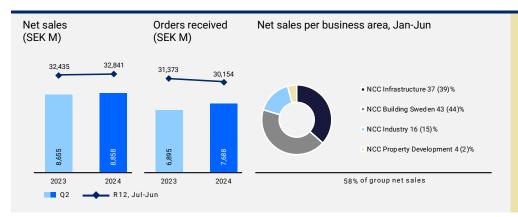
The costs for Group functions increased. This was mainly attributable to higher costs arising from continued investment in new IT platforms and applications. These costs represent approximately 30 percent of the shared Group costs and is expected to be SEK 40-60 M higher the coming years. Also costs for the new business area Green Industry Transformation are included, representing less than 10 percent of the total costs. The Group costs, without potential one-off effects, are approximately the same during the first and second half of the year with variations between quarters, where the third quarter is normally lower than the rest.

Elimination of internal profits during the quarter was positively impacted by slightly lower activity in ongoing property projects than during the corresponding quarter of the preceding year. No projects were recognized in profit during the quarter.

Pension costs pertain to the impact of defined-benefit pensions in accordance with IAS 19.

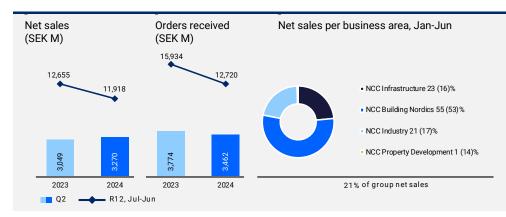
# Geographical areas

### Sweden



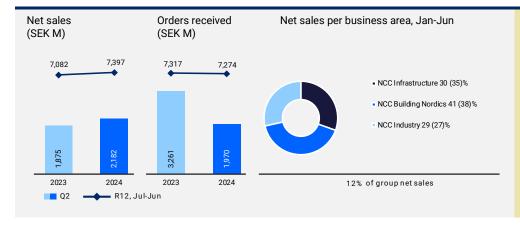
- Stable net sales and higher orders received during the quarter
- A new train maintenance depot in Solna (SEK 920 M) for Building Sweden was the quarter's largest order
- Infrastructure received an order to deck over parts of the Göta Tunnel, for SEK 175 M
- Industry continued to sign asphalt contracts, many with clear climate targets
- Green Industry Transformation signed a long-term collaboration agreement with LKAB for construction projects in the Swedish Ore Fields

### Denmark



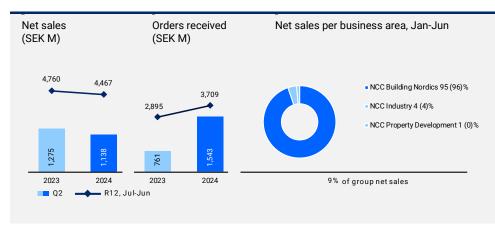
- Both orders received and net sales were in line with the preceding year during the quarter – on an annual basis, the difference was due to two very large projects in the first quarter of 2023
- Two large refurbishment orders in Building Nordics were the largest during the quarter
- Several major projects were delivered, including the first stage of the refurbishment of Langeliniekaj in Copenhagen and a building for a water treatment plant in Gevninge

### Norway



- Both orders received and sales are stable on a rolling 12-month basis
- Infrastructure is to build a submarine dock for the Norwegian Defence Estates Agency, order value SEK 440 M
- Industry continued to sign new asphalt contracts
- Building Nordics is to construct a preschool in solid wood for Norde Follo Municipality, order value SEK 90 M

### **Finland**



- Net sales decreased slightly. Orders received were higher for both the quarter and a rolling 12-month period
- Building Finland signed orders for just over SEK 1 billion. This includes an extensive refurbishment of the Vantaa District Court and the construction of a new swim center in the same area for SEK 460 M each
- Property Development completed the construction of the We Land project, and the tenants have now moved in

### Other disclosures

### Significant risks and uncertainties

A description of the risks to which NCC may be exposed is provided in the 2023 Annual Report (pages 27–32). This assessment still applies.

### Related-party transactions

Related parties are NCC's subsidiaries, associated companies and joint arrangements. Related-company sales during the second quarter amounted to SEK 10 M (12) and purchases to SEK 5 M (7). For the first half-year, sales amounted to SEK 13 M (18) and purchases to SEK 6 M (8).

### Seasonal effects

Industry's operations and certain operations in Building Sweden, Building Nordics and Infrastructure are impacted by seasonal variations due to weather conditions. Earnings in the first quarter are normally weaker than the rest of the year.

### Amounts and dates

Unless otherwise indicated, amounts are stated in SEK millions (SEK M). All comparative figures in this report pertain to the year-earlier period. Rounding-off differences may arise in all tables.

### Repurchase of shares

At June 30, NCC AB had a total of 1,968,589 Series B shares in treasury to cover the commitments according to the long-term incentive programs.

### Annual General Meeting

NCC's Annual General Meeting was held on April 9, 2024, at Space, Sergelgatan 2 in Stockholm, Sweden. For information concerning resolutions, refer to the press release on the Annual General Meeting.

### Dividend

NCC's Annual General Meeting resolved in favor of a dividend of SEK 8.00 (6.00) per share, divided between two payment occasions. The record date for the first payment of SEK 4.00 was April 11, 2024, with disbursement on April 16, 2024. The record date for the second payment of SEK 4.00 is November 7, 2024, with payment occurring on November 12, 2024.

### Other significant events

### **Changes to the Senior Management Team**

Andreas Koch will become the new Head of Communications at NCC and will take up his position on October 14, 2024. For more information, refer to the press release dated May 14, 2024.

### Financial calendar

Interim report Q3 and Jan-Sep 2024: October 25, 2024 Interim report Q4 and Jan-Dec 2024: February 10, 2025 Interim report Q1 2025: April 29, 2025

# Signatures

The Board of Directors and the CEO give their assurance that the six-month report provides a fair view of the Parent Company's and the Group's operations, financial position and results of operations and describes the significant risks and uncertainties facing the Parent Company and the companies that are part of the Group.

Solna, July 16, 2024

Alf Göransson Chairman of the Board Ida Aall Gram *Board member*  Simon de Château *Board member* 

Cecilia Fasth Board member Mats Jönsson Board member Daniel Kjørberg Siraj *Board member* 

Birgit Nørgaard Board member

Karl-Johan Andersson Board member, Employee representative Karl G Sivertsson Board member, Employee representative Harald Stjernström Board member, Employee representative

Tomas Carlsson

President and CEO

This report is unaudited.

### Condensed consolidated income statement

|  | Note  | Q2      |         | Jan-    | Jun     | R12 Jul-Jun | Jan-Dec |
|--|-------|---------|---------|---------|---------|-------------|---------|
| SEK M  | 1     | 2024    | 2023    | 2024    | 2023    | 2023/2024   | 2023    |
| Net sales  | 5     | 15,448  | 14,854  | 27,009  | 27,319  | 56,623      | 56,932  |
| Production costs   | 2, 3  | -13,990 | -13,565 | -24,858 | -25,134 | -51,969     | -52,245 |
| Gross profit   |       | 1,458   | 1,290   | 2,152   | 2,185   | 4,654       | 4,687   |
| Selling and administrative expenses  | 2     | -833    | -800    | -1,627  | -1,548  | -3,234      | -3,156  |
| Other operating income/expenses  |       | -1      | 14      | -2      | 18      | 251         | 271     |
| Operating profit/loss  | 5     | 623     | 503     | 523     | 655     | 1,670       | 1,802   |
| Financial income   |       | 18      | 5       | 45      | 34      | 90          | 80      |
| Financial expense <sup>1</sup>   |       | -52     | -15     | -95     | -11     | -163        | -79     |
| Net financial items  | 5     | -34     | -10     | -50     | 23      | -73         | 1       |
| Profit/loss after financial items  | 5     | 589     | 493     | 473     | 678     | 1,598       | 1,803   |
| Tax  |       | -118    | -86     | -94     | -119    | -205        | -230    |
| Net profit/ loss   |       | 472     | 407     | 379     | 560     | 1,392       | 1,573   |
|  |       |         |         |         |         |             |         |
| Attributable to:   |       |         |         |         |         |             |         |
| NCC's shareholders   |       | 472     | 407     | 379     | 560     | 1,392       | 1,573   |
| Net profit/loss for the period   |       | 472     | 407     | 379     | 560     | 1,392       | 1,573   |
|  |       |         |         |         |         |             |         |
| Earnings per share   |       |         |         |         |         |             |         |
| Net profit/loss for the period, before and after                             | er    | 4.83    | 4.17    | 3.88    | 5.73    | 14.26       | 16.11   |
| dilution, SEK  |       |         |         |         |         |             |         |
|  |       |         |         |         |         |             |         |
| Number of shares, millions   |       |         |         |         |         |             |         |
| Total number of issued shares  |       | 99.8    | 99.8    | 99.8    | 99.8    | 99.8        | 99.8    |
| Average number of shares outstanding before after dilution during the period | e and | 97.7    | 97.6    | 97.7    | 97.6    | 97.7        | 97.6    |
| Number of shares outstanding at the end of period                            | the   | 97.8    | 97.6    | 97.8    | 97.6    | 97.8        | 97.7    |

<sup>1)</sup> Whereof interest expenses for the quarter SEK -45 M (-9) and for the period SEK -83 M (2).

### Consolidated statement of comprehensive income

|   | Note  | Q2   |      | Jan- | Jun  | R12 Jul-Jun | Jan-Dec |  |
|---|-------|------|------|------|------|-------------|---------|--|
| SEK M   | 1     | 2024 | 2023 | 2024 | 2023 | 2023/2024   | 2023    |  |
| Net profit/loss for the period  |       | 472  | 407  | 379  | 560  | 1,392       | 1,573   |  |
| Items that have been recycled or should be recycled to net profit/loss for the period                 | •     |      |      |      |      |             |         |  |
| Exchange differences on translating foreign operations  | 1     | -31  | 142  | 99   | 127  | -102        | -74     |  |
| Cash flow hedges  |       | -5   | 22   | 29   | -34  | -92         | -154    |  |
| Income tax relating to items that have been or should be recycled to net profit/loss for the periods. |       | 1    | -5   | -6   | 7    | 19          | 32      |  |
|   |       | -35  | 160  | 122  | 100  | -174        | -196    |  |
| Items that cannot be recycled to net profit for the period  | /loss |      |      |      |      |             |         |  |
| Revaluation of defined benefit pension plan   | ıs    | 141  | 412  | 143  | 250  | -925        | -818    |  |
| Income tax relating to items that can not be recycled to net profit/loss for the period               | e     | -29  | -85  | -29  | -51  | 191         | 168     |  |
|   |       | 112  | 327  | 113  | 198  | -734        | -649    |  |
| Other comprehensive income  |       | 77   | 487  | 236  | 299  | -909        | -846    |  |
| Total comprehensive income  |       | 549  | 894  | 614  | 858  | 484         | 728     |  |
| Attributable to:  |       |      |      |      |      |             |         |  |
| NCC's shareholders  |       | 549  | 894  | 614  | 858  | 484         | 728     |  |
| Total comprehensive income  |       | 549  | 894  | 614  | 858  | 484         | 728     |  |

### Condensed consolidated balance sheet

| Condensed Consolidated Dalance Sheet            | Non              |             |             |             |
|---|------------------|-------------|-------------|-------------|
| SEK M   | <b>Note</b><br>1 | 30 Jun 2024 | 30 Jun 2023 | 31 Dec 2023 |
| ASSETS  |                  |             |             |             |
| Goodwill  |                  | 1,944       | 1,980       | 1,913       |
| Other intangible assets                         |                  | 638         | 408         | 545         |
| Right-of-use assets                             | 4                | 1,412       | 1,452       | 1,300       |
| Owner-occupied properties                       |                  | 868         | 909         | 867         |
| Machinery and equipment                         |                  | 2,216       | 2,586       | 2,310       |
| Long-term interest-bearing receivables          | 6                | 203         | 215         | 204         |
| Pension receivable                              |                  | -           | 434         | -           |
| Other financial fixed assets                    |                  | 682         | 679         | 688         |
| Total fixed assets                              |                  | 7,963       | 8,663       | 7,827       |
| Properties held for future development          |                  | 1,294       | 1,197       | 1,265       |
| Ongoing property projects                       |                  | 1,863       | 3,155       | 3,794       |
| Completed property projects                     |                  | 7,177       | 4,922       | 4,986       |
| Participations in associated companies          |                  | 218         | 167         | 201         |
| Materials and inventories                       |                  | 1,245       | 1,194       | 1,120       |
| Accounts receivable                             |                  | 9,693       | 9,552       | 8,696       |
| Worked-up, not-invoiced revenues                |                  | 1,794       | 2,113       | 1,076       |
| Current interest-bearing receivables            |                  | 130         | 170         | 129         |
| Other current receivables                       | 4                | 1,535       | 1,450       | 1,649       |
| Short-term investments                          |                  | 516         | 454         | 501         |
| Cash and cash equivalents                       |                  | 1,033       | 423         | 707         |
| Total current assets                            |                  | 26,499      | 24,795      | 24,124      |
| Total assets                                    |                  | 34,463      | 33,458      | 31,950      |
| EQUITY  |                  |             |             |             |
| Shareholders´ equity                            |                  | 7,170       | 7,446       | 7,324       |
| Total shareholders' equity                      |                  | 7,170       | 7,446       | 7,324       |
| LIABILITIES                                     |                  |             |             |             |
| Long-term interest-bearing liabilities          | 6                | 4,330       | 3,787       | 3,006       |
| Provisions for pensions and similar obligations |                  | 320         | -           | 556         |
| Other long-term liabilities                     |                  | 996         | 1,089       | 902         |
| Other provisions                                |                  | 2,180       | 2,404       | 2,218       |
| Total long-term liabilities                     |                  | 7,826       | 7,280       | 6,683       |
| Current interest-bearing liabilities            | 6                | 2,447       | 2,380       | 2,289       |
| Accounts payable                                |                  | 6,451       | 5,607       | 6,105       |
| Invoiced revenues not worked-up                 |                  | 5,991       | 6,232       | 5,058       |
| Other current liabilities                       |                  | 4,578       | 4,514       | 4,492       |
| Total current liabilities                       |                  | 19,467      | 18,733      | 17,944      |
| Total liabilities                               |                  | 27,293      | 26,013      | 24,626      |
| Total shareholders' equity and liabilities      |                  | 34,463      | 33,458      | 31,950      |

### Condensed consolidated changes in shareholders' equity

|                                     |               | 30 Jun 2024  |               |               |         |               |
|-------------------------------------|---------------|--------------|---------------|---------------|---------|---------------|
|                                     |               | 30 Juli 2024 |               |               |         |               |
|                                     |               | Profit       | Total         |               | Profit  | Total         |
|                                     | Share capital | brought      | shareholder's | Share capital | brought | shareholder's |
| SEK M                               |               | forward      | equity        |               | forward | equity        |
| Opening balance                     | 867           | 6,457        | 7,324         | 867           | 6,315   | 7,183         |
| Total comprehensive income          | -             | 614          | 614           | -             | 858     | 858           |
| Dividend                            | -             | -781         | -781          | -             | -586    | -586          |
| Withdrawal of own shares            | -             | -            | -             | -69           | 69      | -             |
| Bonus issue                         | -             | -            | -             | 69            | -69     | -             |
| Performance based incentive program | -             | 14           | 14            | -             | -9      | -9            |
| Closing balance                     | 867           | 6,303        | 7,170         | 867           | 6,579   | 7,446         |

### Condensed consolidated cash flow statement

|   | Q2    |        | Jan-  | -Jun   | R12 Jul-Jun | Jan-Dec |
|---|-------|--------|-------|--------|-------------|---------|
| SEK M   | 2024  | 2023   | 2024  | 2023   | 2023/2024   | 2023    |
| OPERATING ACTIVITIES  |       |        |       |        |             |         |
| Operating profit/loss   | 623   | 503    | 523   | 655    | 1,670       | 1,802   |
| Adjustments for items not included in cash flow                       | 116   | 173    | 497   | 425    | 606         | 534     |
| Interest paid and received  | -40   | -32    | -100  | -57    | -205        | -162    |
| Taxes paid  | -30   | -47    | -65   | -85    | -32         | -52     |
| Cash flow from operating activities before changes in working capital | 669   | 598    | 855   | 938    | 2,039       | 2,122   |
| Divestment of property projects                                       | 52    | 12     | 494   | 651    | 590         | 747     |
| Gross investments in property projects                                | -284  | -615   | -591  | -1,508 | -1,514      | -2,432  |
| Cash flow from property projects                                      | -232  | -603   | -97   | -857   | -924        | -1,684  |
| Other changes in working capital                                      | -726  | -1,003 | -856  | -899   | 413         | 369     |
| Cash flow from changes in working capital                             | -958  | -1,607 | -953  | -1,756 | -511        | -1,315  |
| Cash flow from operating activities                                   | -289  | -1,009 | -98   | -818   | 1,528       | 807     |
| INVESTING ACTIVITIES  |       |        |       |        |             |         |
| Acquisition/sale of subsidiaries and other holdings                   | 43    | 6      | 55    | -9     | 326         | 261     |
| Acquisition/sale of tangible fixed assets                             | -67   | -196   | -174  | -319   | -262        | -407    |
| Acquisition/sale of other fixed assets                                | -71   | -76    | -124  | -108   | -317        | -301    |
| Cash flow from investing activities                                   | -94   | -265   | -243  | -437   | -253        | -446    |
| Cash flow before financing  | -383  | -1,274 | -341  | -1,255 | 1,275       | 361     |
| FINANCING ACTIVITIES  |       |        |       |        |             |         |
| Cash flow from financing activities                                   | 850   | 1,103  | 666   | 1,141  | -662        | -187    |
| Cash flow during the period   | 467   | -171   | 325   | -114   | 612         | 174     |
| Cash and cash equivalents at beginning of period                      | 567   | 591    | 707   | 534    | 423         | 534     |
| Effects of exchange rate changes on cash and cash equivalents         | -1    | 2      | 1     | 3      | -2          | 0       |
| Cash and cash equivalents at end of period                            | 1,033 | 423    | 1,033 | 423    | 1,033       | 707     |

### Condensed consolidated net debt

| <u> </u>   |        | -Jun     | R12 Jul-Jun | Jan-Dec     |  |
|--|--------|----------|-------------|-------------|--|
| ash flow from operating activities ash flow before financing ange in provisions/receivables for pensions ange in leasing debt d dividend rency exchange differences in cash and cash aivalents cash + /Net debt - closing balance thereof provisions/receivables for pensions thereof leasing debt | 2024   | 2023     | 2023/2024   | 2023        |  |
| Net cash +/Net debt - opening balance  | -4,310 | -3,000 · | -4,472      | -3,000      |  |
| - Cash flow from operating activities  | -98    | -818     | 1,528       | 807         |  |
| - Cash flow from investing activities  | -243   | -437     | -253        | -446        |  |
| Cash flow before financing   | -341   | -1,255   | 1,275       | 361         |  |
| Change in provisions/receivables for pensions  | 236    | 366      | -754        | -624        |  |
| Change in leasing debt   | -411   | -294     | -578        | -461        |  |
| Paid dividend  | -391   | -293     | -684        | -586        |  |
| Currency exchange differences in cash and cash equivalents   | 1      | 3        | -2          | 0           |  |
| Net cash + /Net debt - closing balance   | -5,215 | -4,472   | -5,215      | -4,310      |  |
| - Whereof provisions/receivables for pensions  | -320   | 434      | -320        | <i>-556</i> |  |
| - Whereof leasing debt   | -1,485 | -1,529   | -1,485      | -1,380      |  |
| - Whereof other net cash/net debt  | -3,409 | -3,377   | -3,409      | -2,374      |  |

### Parent Company condensed income statement

|   |          | Q2    | Jan   | -Jun  | R12 Jul-Jun | Jan-Dec |
|---|----------|-------|-------|-------|-------------|---------|
| SEK M Not                                     | e 1 2024 | 2023  | 2024  | 2023  | 2023/2024   | 2023    |
| Net sales                                     | 4        | 11    | 15    | 20    | 167         | 172     |
| Selling and administrative expenses           | -59      | -67   | -133  | -131  | -319        | -316    |
| Operating profit                              | -55      | -56   | -118  | -111  | -151        | -144    |
| Result from participations in Group companies | 1,888    | 1,125 | 1,888 | 1,125 | 1,888       | 1,125   |
| Result from other financial fixed assets      | 3        | -     | 13    | 14    | 13          | 14      |
| Result from financial current assets          | 14       | 4     | 18    | 7     | 27          | 17      |
| Interest expense and similar items            | -12      | -3    | -19   | -10   | -23         | -15     |
| Result after financial items                  | 1,838    | 1,071 | 1,782 | 1,025 | 1,754       | 997     |
| Appropriations                                | -        | -     | -     | -     | 134         | 134     |
| Tax on net profit/loss for the period         | 8        | 7     | 22    | 19    | 6           | 3       |
| Net profit/loss for the period                | 1,846    | 1,078 | 1,804 | 1,044 | 1,893       | 1,133   |

Net sales pertain to charges to Group companies. The average number of employees was 67 (63).

The January - June result is the same as the total result for the quarter and the period.

### Parent Company condensed balance sheet

| SEK M Note 1                               | 30 Jun 2024 30 Jun 2023 31 Dec 20 |       |       |  |
|--|-----------------------------------|-------|-------|--|
| ASSETS                                     |                                   |       |       |  |
| Tangible fixed assets                      | 0                                 | 0     | 0     |  |
| Financial fixed assets                     | 5,158                             | 4,573 | 5,125 |  |
| Total fixed assets                         | 5,158                             | 4,574 | 5,126 |  |
| Current receivables                        | 45                                | 74    | 359   |  |
| Treasury balances in NCC Treasury AB       | 1,408                             | 745   | 133   |  |
| Total current assets                       | 1,453                             | 819   | 492   |  |
| Total assets                               | 6,611                             | 5,393 | 5,618 |  |
| SHAREHOLDERS' EQUITY AND LIABILITIES       |                                   |       |       |  |
| Shareholders' equity                       | 6,116                             | 4,982 | 5,079 |  |
| Provisions                                 | 6                                 | 6     | 6     |  |
| Long-term liabilities                      | 2                                 | 1     | 2     |  |
| Current liabilities                        | 487                               | 405   | 531   |  |
| Total shareholders' equity and liabilities | 6,611                             | 5,393 | 5,618 |  |

Total approved dividends amounted to SEK 781 M, of which SEK 391 M was paid in April and SEK 390 M will be paid in November.

### **Notes**

### Note 1. Accounting policies

This interim report has been compiled pursuant to IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The interim report has been prepared in accordance with the International Financial Reporting Standards (IFRS), as approved by the European Union (EU). The interim report covers pages 1–25 and pages 1–16 therefore constitute an integrated part of this financial report.

Several changes to existing standards and interpretations came into effect for the fiscal year commencing after January 1, 2024. NCC has evaluated the effects of changes in respect of "Classification of Liabilities as Current or Non-current" and "Non-current Liabilities with Covenants", "Supplier Finance Arrangements" or "Lease Liability in a Sale and Leaseback" transactions. NCC has made the assessment that the changes do not result in any changes for the Group. Other amendments

that came into effect on January 1, 2024, are not expected to have any material effect on the consolidated financial statements.

### **Parent Company**

The Parent Company has prepared its interim report pursuant to the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's recommendation RFR 2 Accounting for Legal Entities.

The interim report for Parent Company has been prepared pursuant to the same accounting policies and methods of calculation as the 2023 Annual Report (Note 1 and in connection with the subsequent notes).

### Note 2. Depreciation/amortization

|  | Q    | 2    | Jan- | Jun  | R12 Jul-Jun | Jan-Dec |
|--|------|------|------|------|-------------|---------|
| SEK M                                  | 2024 | 2023 | 2024 | 2023 | 2023/2024   | 2023    |
| Other intangible assets                | -17  | -14  | -34  | -26  | -66         | -58     |
| Owner-occupied properties <sup>1</sup> | -78  | -78  | -150 | -142 | -322        | -314    |
| Machinery and equipment <sup>2</sup>   | -227 | -214 | -439 | -421 | -866        | -847    |
| Total depreciation                     | -322 | -306 | -623 | -589 | -1,254      | -1,219  |

<sup>1)</sup> Whereof depreciation of right-of-use assets for the quarter SEK -68 M (-66) and for the period SEK -130 M (-119).

### Note 3. Impairment losses

|                         | Q    | 2    | Jan  | -Jun | R12 Jul-Jun | Jan-Dec |
|-------------------------|------|------|------|------|-------------|---------|
| SEK M                   | 2024 | 2023 | 2024 | 2023 | 2023/2024   | 2023    |
| Machinery and equipment | -    | -    | -2   | -    | -3          | -2      |
| Total impairment losses | -    | -    | -2   | -    | -3          | -2      |

### Note 4. Right-of-use assets

| SEK M                     | 30 Jun 2024 | 30 Jun 2023 | 31 Dec 2023 |
|---------------------------|-------------|-------------|-------------|
| Owner-occupied properties | 827         | 885         | 797         |
| Machinery and equipment   | 584         | 566         | 503         |
| Land leases <sup>1</sup>  | 1           | 1           | 1           |
| Total right-of-use assets | 1,412       | 1,452       | 1,300       |

<sup>1)</sup> Land leases are classified as current assets.

<sup>2)</sup> Whereof depreciation of right-of-use assets for the quarter SEK -96 M (-77) and for the period SEK -174 M (-153)

### Note 5. Segment reporting

### SEK M

| SEK IVI                           |                |          |          |          |              |          |                           |        |
|-----------------------------------|----------------|----------|----------|----------|--------------|----------|---------------------------|--------|
|                                   |                | NCC      | NCC      |          |              |          |                           |        |
| 00.004                            | NCC            | Building | Building | NCC      | NCC Property | Total    | Other and                 | •      |
| Q2 2024                           | Infrastructure | Sweden   | Nordics  | Industry | Development  | segments | eliminations 1            | Group  |
| Net sales, external               | 4,671          | 3,439    | 3,447    | 3,752    | 123          | 15,432   | 16                        | 15,448 |
| Net sales, internal               | 68             | 214      | 134      | 158      | 1            | 576      | -576                      |        |
| Net sales, total                  | 4,740          | 3,653    | 3,582    | 3,910    | 124          | 16,008   | -560                      | 15,448 |
| Operating profit                  | 145            | 71       | 100      | 368      | 30           | 715      | -91                       | 623    |
| Net financial items               | -              | -        | -        | -        | -            | -        | -                         | -34    |
| Profit/loss after financial items | -              | -        | -        | -        | -            | -        | -                         | 589    |
|                                   |                | NCC      | NCC      |          |              |          |                           |        |
|                                   | NCC            | Building | Building | NCC      | NCC Property | Total    | Other and                 |        |
| Q2 2023                           | Infrastructure | Sweden   | Nordics  | Industry | Development  | segments | eliminations 1            | Group  |
| Net sales, external               | 4,479          | 3,415    | 3,565    | 3,295    | 61           | 14,816   | 39                        | 14,854 |
| Net sales, internal               | 123            | 328      | 191      | 175      | -            | 817      | -817                      | -      |
| Net sales, total                  | 4,602          | 3,743    | 3,756    | 3,471    | 61           | 15,633   | -778                      | 14,854 |
| Operating profit                  | 140            | 73       | 94       | 281      | -37          | 552      | -49                       | 503    |
| Net financial items               | -              | -        | -        | -        | -            | -        | -                         | -10    |
| Profit/loss after financial items | -              | -        | -        | -        | -            | -        | -                         | 493    |
|                                   |                | NCC      | NCC      |          |              |          |                           |        |
|                                   | NCC            | Building | Building | NCC      | NCC Property | Total    | Other and                 |        |
| January - June 2024               | Infrastructure | Sweden   | Nordics  | Industry | Development  | segments | eliminations <sup>1</sup> | Group  |
| Net sales, external               | 8,291          | 6,656    | 6,550    | 4,725    | 759          | 26,980   | 29                        | 27,009 |
| Net sales, internal               | 139            | 406      | 263      | 200      | 3            | 1,011    | -1,011                    | -      |
| Net sales, total                  | 8,430          | 7,062    | 6,813    | 4,925    | 761          | 27,991   | -982                      | 27,009 |
| Operating profit                  | 213            | 127      | 138      | 55       | 118          | 650      | -127                      | 523    |
| Net financial items               | -              | -        | -        | -        | -            | -        | -                         | -50    |
| Profit/loss after financial items | -              | -        | -        | -        | -            | -        | -                         | 473    |
|                                   |                | NCC      | NCC      |          |              |          |                           |        |
|                                   | NCC            | Building | Building | NCC      | NCC Property | Total    | Other and                 |        |
| Januari - juni 2023               | Infrastructure | Sweden   | Nordics  | Industry | Development  | segments | eliminations <sup>1</sup> | Group  |
| Net sales, external               | 8,326          | 6,557    | 6,827    | 4,301    | 1,208        | 27,217   | 101                       | 27,319 |
| Net sales, internal               | 211            | 677      | 433      | 228      | -            | 1,548    | -1,548                    | -      |
| Net sales, total                  | 8,536          | 7,234    | 7,259    | 4,529    | 1,208        | 28,766   | -1,447                    | 27,319 |
| Operating profit                  | 208            | 133      | 112      | 20       | 219          | 692      | -37                       | 655    |
| Net financial items               | -              | -        | -        | -        | -            | -        | -                         | 23     |
| Profit/loss after financial items | -              | -        | -        | -        | -            | -        | -                         | 678    |

<sup>1)</sup> For more detailed information on other items and eliminations, see the table on page 13 and the explanatory text on the same page.

### Note 6. Fair value of financial instruments

In the tables below, disclosures are made concerning how fair value has been determined for the financial instruments that are continuously measured at fair value in NCC's balance sheet. When determining fair value, assets have been divided into three levels. No transfers were made between the levels during the period.

In level 1, measurement complies with the prices quoted on an active market for the same instruments. Derivatives in level 2 comprise currency forward contracts, interest-rate swaps, oil

forward contracts and electricity forward contracts used for hedging purposes.

The measurement at fair value of currency forward contracts, oil forward contracts and electricity forward contracts is based on accepted models with observable input data such as interest rates, exchange rates and commodity prices. The measurement of interest-rate swaps is based on forward interest rates based on observable yield curves. In level 3, measurement is based on input data that is not observable in the market.

|  |         | 30 Jun  | 2024    |     | 30 Jun 2023 |         |         |     |         | 31 Dec 2023 |         |     |  |
|--|---------|---------|---------|-----|-------------|---------|---------|-----|---------|-------------|---------|-----|--|
| SEK M  | Level 1 | Level 2 | Level 3 | Tot | Level 1     | Level 2 | Level 3 | Tot | Level 1 | Level 2     | Level 3 | Tot |  |
| Financial assets measured at fair value through profit and loss            |         |         |         |     |             |         |         |     |         |             |         |     |  |
| Short-term investments   | 446     |         |         | 446 | 399         |         |         | 399 | 450     |             |         | 450 |  |
| Derivative instruments   |         | 3       |         | 3   |             | 13      |         | 13  |         | 16          |         | 16  |  |
| Derivative instruments used in hedge accounting                            |         | 20      |         | 20  |             | 88      |         | 88  |         | 16          |         | 16  |  |
| Financial assets measured at fair value through other comprehensive income |         |         |         |     |             |         |         |     |         |             |         |     |  |
| Equity instruments   |         |         | 68      | 68  |             |         | 68      | 68  |         |             | 68      | 68  |  |
| Total assets   | 446     | 23      | 68      | 537 | 399         | 101     | 68      | 568 | 450     | 32          | 68      | 550 |  |
| Financial liabilities measured at fair value through profit and loss       |         |         |         |     |             |         |         |     |         |             |         |     |  |
| Derivative instruments   |         | 3       |         | 3   |             | 23      |         | 23  |         | 53          |         | 53  |  |
| Derivative instruments used in hedge                                       |         |         |         |     |             |         |         |     |         |             |         |     |  |
| accounting   |         | 36      |         | 36  |             | 11      |         | 11  |         | 59          |         | 59  |  |
| Total liabilities  |         | 39      |         | 39  |             | 34      |         | 34  |         | 112         |         | 112 |  |

In the table below, disclosures are made concerning fair value for the financial instruments that are not recognized at fair value in NCC's balance sheet.

|   | 30 Jun 2024     |               | 30 Jun 202         | 23            | 31 Dec 2023        |               |
|---|-----------------|---------------|--------------------|---------------|--------------------|---------------|
| SEK M   | Carrying amount | Fair<br>value | Carrying<br>amount | Fair<br>value | Carrying<br>amount | Fair<br>value |
| Long-term interest-bearing receivables - amortized cost | 203             | 202           | 215                | 206           | 204                | 203           |
| Short-term investments - amortized cost                 | 70              | 69            | 55                 | 55            | 51                 | 49            |
| Long-term interest-bearing liabilities                  | 4,330           | 4,360         | 3,787              | 3,734         | 3,006              | 2,987         |
| Current interest-bearing liabilities                    | 2,447           | 2,447         | 2,380              | 2,380         | 2,289              | 2,285         |

For other financial instruments recognized at amortized cost (accounts receivable, current interest-bearing receivables, other receivables, cash and cash equivalents, accounts payable and other interest-free liabilities) the fair value does not materially deviate from the carrying amount.

### Note 7. Pledged assets and contingent liabilities

### SEK M

| Group                               | 30 Jun 2024 | 30 Jun 2023 | 31 Dec 2023 |
|-------------------------------------|-------------|-------------|-------------|
| Assets pledged                      | 530         | 433         | 431         |
| Contingent liabilities <sup>1</sup> | 1,129       | 2,291       | 708         |
|                                     |             |             |             |
| Parent company                      |             |             |             |
| Contingent liabilities <sup>1</sup> | 27,592      | 32,341      | 25,142      |

<sup>1)</sup> Sureties and other liability commitments have primarily been issued as security for the fulfillment of construction contracts, utilized guarantee limits from financial institutions, and lease guarantees arising from the disposal of properties in commercial real estate development.

# Summary of key figures

|  | Q      | 2      | R12 Jul-Jun | Jan-Dec |        |        |        |
|--|--------|--------|-------------|---------|--------|--------|--------|
|  | 2024   | 2023   | 2023/2024   | 2023    | 2022   | 2021   | 2020   |
| Profitability ratios   |        |        |             |         |        |        |        |
| Return on shareholders equity, % <sup>1</sup>                                    | 19     | 20     | 19          | 21      | 17     | 32     | 37     |
| Return on capital employed, % <sup>1</sup>                                       | 13     | 14     | 13          | 15      | 12     | 16     | 12     |
| Financial ratios at period-end   |        |        |             |         |        |        |        |
| EBITDA % including effects of dividends  | 6.1    | 5.4    | 5.2         | 5.3     | 4.8    | 5.9    | 5.2    |
| Interest-coverage ratio, times <sup>1</sup>                                      | 11     | 27     | 11          | 24      | 16     | 23     | 13     |
| Equity/asset ratio, %  | 21     | 22     | 21          | 23      | 24     | 20     | 14     |
| Interest bearing liabilities/total assets, %                                     | 21     | 18     | 21          | 18      | 15     | 21     | 26     |
| Net cash +/ Net debt -, SEK M  | -5,215 | -4,472 | -5,215      | -4,310  | -3,000 | -2,932 | -4,823 |
| Debt/equity ratio, times   | 0.7    | 0.6    | 0.7         | 0.6     | 0.4    | 0.5    | 1.2    |
| Capital employed at period end, SEK M  | 14,267 | 13,612 | 14,267      | 13,175  | 11,480 | 12,055 | 11,375 |
| Capital employed, average, SEK M   | 13,666 | 12,202 | 13,666      | 12,776  | 11,766 | 11,430 | 10,983 |
| Capital turnover rate, times <sup>1</sup>  | 4.1    | 4.7    | 4.1         | 4.5     | 4.6    | 4.7    | 4.9    |
| Closing interest rate, % <sup>3</sup>  | 5.2    | 4.9    | 5.2         | 5.1     | 4.1    | 1.1    | 1.1    |
| Average period of fixed interest, years <sup>3</sup>                             | 0.7    | 0.7    | 0.7         | 0.7     | 1.0    | 0.5    | 1.0    |
| Per share data   |        |        |             |         |        |        |        |
| Profit/loss after tax, before and after dilution, SEK                            | 4.83   | 4.17   | 14.26       | 16.11   | 10.29  | 14.02  | 11.68  |
| Cash flow from operating activities, before and after dilution, SEK              | -2.96  | -10.33 | 15.64       | 8.27    | 2.55   | 21.00  | 14.56  |
| Cash flow before financing, before and after dilution, SEK                       | -3.92  | -13.05 | 13.05       | 3.70    | -1.30  | 17.62  | 10.26  |
| P/E ratio ¹  | 10     | 7      | 10          | 8       | 9      | 12     | 13     |
| Dividend, ordinary, SEK  | -      | -      | 8.00        | 8.00    | 6.00   | 6.00   | 5.00   |
| Dividend yield, %  | -      | -      | 5.8         | 6.4     | 6.2    | 3.6    | 3.3    |
| Shareholders' equity before and after dilution, SEK                              | 73.32  | 76.29  | 73.32       | 74.99   | 73.60  | 54.32  | 36.89  |
| Share price/shareholders´ equity, %  | 188    | 124    | 188         | 167     | 132    | 309    | 407    |
| Share price at period-end, NCC B, SEK  | 137.50 | 94.25  | 137.50      | 125.60  | 97.25  | 167.70 | 150.00 |
| Number of shares, millions   |        |        |             |         |        |        |        |
| Total number of issued shares <sup>2</sup> <sup>4</sup>                          | 99.8   | 99.8   | 99.8        | 99.8    | 108.4  | 108.4  | 108.4  |
| Treasury shares at period-end  | 2.0    | 2.2    | 2.0         | 2.1     | 10.8   | 0.8    | 8.0    |
| Total number of shares outstanding at period-end before and after dilution       | 97.8   | 97.6   | 97.8        | 97.7    | 97.6   | 107.6  | 107.7  |
| Average number of shares outstanding before and after dilution during the period | 97.7   | 97.6   | 97.7        | 97.6    | 103.9  | 107.6  | 107.8  |
| Market capitalization before and after dilution, SEK M                           | 13,440 | 9,223  | 13,440      | 12,271  | 9,636  | 18,035 | 16,144 |
| Personnel  |        |        |             |         |        |        |        |
| Average number of employees  | 11,707 | 12,273 | 11,707      | 12,243  | 12,485 | 13,002 | 14,388 |

<sup>1)</sup> Calculations are based on the rolling 12 month period.

<sup>2)</sup> All shares issued by NCC are common shares.

<sup>3)</sup> Refers to interest-bearing liabilities excluding pension liabilities according to IAS 19 and leases according to IFRS 16.

<sup>4)</sup> Withdrawal of 8,674,866 own shares series B was made during the second quarter 2023.

For definitions of key figures, see https://ncc.com/investor-relations/ncc-share/financial-definitions/

### Invitation to presentation of the Interim Report for the second quarter of 2024

NCC's President and CEO Tomas Carlsson and Chief Financial Officer Susanne Lithander will present the interim report at an audiocast and teleconference the July 16, 2024, at 9.00 a.m. (CEST). The presentation will be held in English.

Presentation material will be available at ncc.com/ir from approximately 8.00 a.m. (CEST).

#### Link to audiocast:

### **Audiocast Q2**

To participate by phone, please call one of the following numbers five minutes prior to the start of the conference.

SE: +46 8 505 100 31 UK: +44 207 107 06 13 US: +1 631 570 56 13

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### Financial calendar

Interim report Q3 2024 and Jan-Sep 2024 Oct 25, 2024 Interim report Q4 2024 and Jan-Dec 2024 Feb 10, 2025 Apr 29, 2025

This is the type of information that NCC AB is obligated to disclose pursuant to the EU Market Abuse Regulation and the Securities Markets Act. The information was issued for publication through the agency of the contact persons set out above on July 16, 2024, at 7:10 a.m. CEST.

NCC is to refurbish the Langelinie Quay in Copenhagen. The contract includes everything from the removal of about 650 meters of existing concrete bottom protection over the quay section, establishment of a new sheet pile wall with ground anchors over a 1 km section, installation of upgraded bollards on 64 new cast bollard foundations, and development of existing fenders. In addition, new quay equipment such as rescue ladders and rescue lines will also be established and the drainage management system for cruise ships will be completed.



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