

Capital Market Day

May 29, 2013



Peter Wågström
President and CEO

Profitable growth

- Beginning of 2013 – weaker market
- Market outlook deemed better for the second half of 2013
- Performance during the strategy period:
 - Sales +8 percent*
 - Operating profit +21 percent*
 - Order backlog SEK 46.9 billion (SEK 600 M higher)
 - Return on shareholders' equity 26 percent*

* Q1 2013, rolling 12 months, compared with full-year 2011



Expansion in Norway

- Favorable sales growth in 2012
- Order backlog SEK 2.7 billion higher at the beginning of 2013 compared with 2012
- A number of company acquisitions
- Improved market position
- Higher sales in Q1 2013 but weaker earnings



Establishment of a civil engineering operation in Finland

- Organic growth in 2012, increase to 60 employees
- A number of new earthwork contracts
- Building competencies to facilitate tenders for more complex projects at a later stage, such as infrastructure projects



Expansion of housing development business

- 5,700 units in ongoing production
- Limited number of housing starts for private individuals, primarily in Sweden and Finland
- Favorable housing sales
- Broadening of the product range, standardization
- Rental properties



Significant events April-May

- Train depot for Greater Stockholm Public Transport Company Limited, SEK 1 billion
- Housing for Marmormolen, Copenhagen, SEK 379 M
- New property development project, Lysaker, Oslo
- NCC lays foundation for Sweden's largest biogas facility, Trelleborg, SEK 36 M
- Lease agreement TeliaSonera, 50,000 m², western Kungsholmen
- NCC first in the Nordic region with BREEAM Excellent
- New property development project in Gothenburg



Torsplan 1 and 2



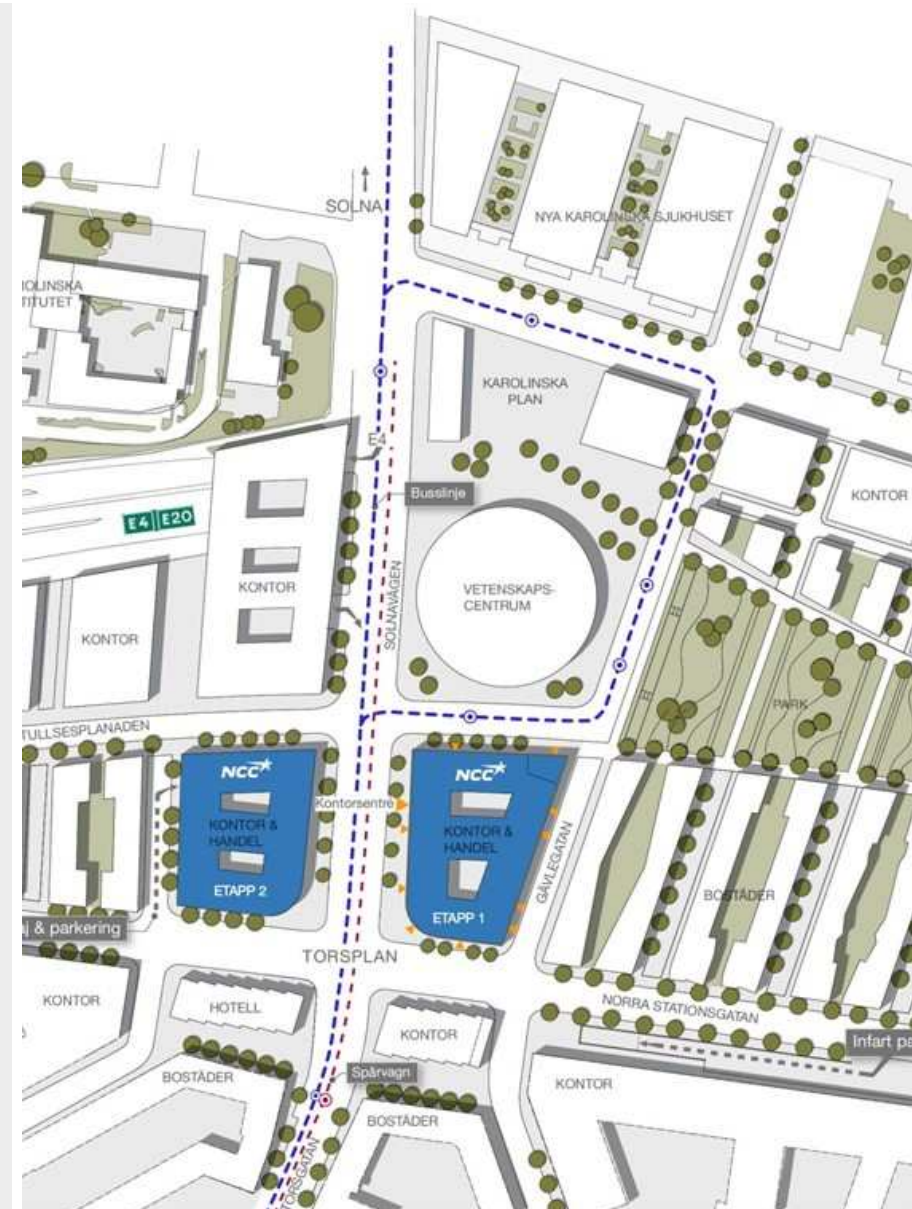
Hagastaden

Transformation of northern station area



At the center of activity

- An area under development
- 5,000 housing units
- 36,000 workplaces
- 7,000 researchers
- Offices, hotel, housing and life science
- First patient will visit the New Karolinska hospital in 2016



Schedule Hagastaden

Torsplan 1
(NCC)



Innovation
& Helix



Torsplan 2
(NCC)



Scandinavian
Life Science



Vision 2025



2013

2014

2015

2016

2017

2018

2019

2020



KI auditorium
(NCC)



Biomedicum



NKS



Science building

Brief facts Torsplan 1

- Gross area totaling 47,000 m², of which about 22,000 m² of commercial office space and 8,000 m² of retail space
- Garage spaces: approx. 280
- Construction start: September 2011
- Occupancy: 2013-2014
- Concept – Swedish office building
- In addition to a “conventional” prefab building, two bridge structures





